

DCA13MR002  
Conrail - Shared Assets  
Derailment/Hazardous Material Release  
Paulsboro, New Jersey  
November 30, 2012

## Hazardous Materials Group Factual Report

### ATTACHMENT 47 - UNIFIED COMMAND INCIDENT ACTION PLAN #1

<b>1. Incident Name</b> East Jefferson Bridge Derailment 2012	<b>2. Operational Period to be covered by IAP (Date/Time)</b> From: 0700 03DEC2012      To: 05DEC	<b>CG IAP COVER SHEET</b>																					
<b>3. Approved by Incident Commander(s):</b> <table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 15%; text-align: left;"><u>ORG</u></th> <th style="width: 15%; text-align: left;"><u>NAME</u></th> <th style="width: 70%;"></th> </tr> </thead> <tbody> <tr> <td>USCG</td> <td>CAPT Wiemers</td> <td><b>** PII **</b></td> </tr> <tr> <td>Conrail</td> <td>Janet Scagnelli</td> <td><b>** PII **</b></td> </tr> <tr> <td>NJ DEP</td> <td>Bob Vanfossen</td> <td><b>** PII **</b></td> </tr> <tr> <td>Paulsboro PD</td> <td>Alfonso Giampola</td> <td><b>** PII **</b></td> </tr> <tr> <td> </td> <td> </td> <td> </td> </tr> <tr> <td> </td> <td> </td> <td> </td> </tr> </tbody> </table>			<u>ORG</u>	<u>NAME</u>		USCG	CAPT Wiemers	<b>** PII **</b>	Conrail	Janet Scagnelli	<b>** PII **</b>	NJ DEP	Bob Vanfossen	<b>** PII **</b>	Paulsboro PD	Alfonso Giampola	<b>** PII **</b>						
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<h2 style="margin: 0;">INCIDENT ACTION PLAN</h2> <p style="margin: 0;">The items checked below are included in this Incident Action Plan:</p> <div style="margin-top: 10px;"> <input checked="" type="checkbox"/> ICS 202-CG (Response Objectives)         </div> <div style="margin-top: 10px;"> <input checked="" type="checkbox"/> ICS 203-CG (Organization List) – OR – ICS 207-CG (Organization Chart)         </div> <div style="margin-top: 10px;"> <input checked="" type="checkbox"/> ICS 204-CGs (Assignment Lists)          One Copy each of any ICS 204-CG attachments:         <div style="border-bottom: 1px solid black; height: 15px; width: 100%; margin-top: 5px;"></div> </div> <div style="margin-top: 10px;"> <input checked="" type="checkbox"/> ICS 205-CG (Communications Plan)         </div> <div style="margin-top: 10px;"> <input checked="" type="checkbox"/> ICS 206-CG (Medical Plan)         </div> <div style="margin-top: 10px;"> <input checked="" type="checkbox"/> ICS 208-CG (Site Safety Plan) or Note SSP Location         <div style="border-bottom: 1px solid black; height: 15px; width: 100%; margin-top: 5px;"></div> </div> <div style="margin-top: 10px;"> <input checked="" type="checkbox"/> Map/Chart         </div> <div style="margin-top: 10px;"> <input checked="" type="checkbox"/> Weather forecast / Tides/Currents         </div> <div style="margin-top: 10px;"> <u>Other Attachments</u> <div style="margin-top: 5px;"> <input type="checkbox"/> <div style="border-bottom: 1px solid black; height: 15px; width: 100%;"></div> <input type="checkbox"/> <div style="border-bottom: 1px solid black; height: 15px; width: 100%;"></div> <input type="checkbox"/> <div style="border-bottom: 1px solid black; height: 15px; width: 100%;"></div> <input type="checkbox"/> <div style="border-bottom: 1px solid black; height: 15px; width: 100%;"></div> <input type="checkbox"/> <div style="border-bottom: 1px solid black; height: 15px; width: 100%;"></div> <input type="checkbox"/> <div style="border-bottom: 1px solid black; height: 15px; width: 100%;"></div> <input type="checkbox"/> <div style="border-bottom: 1px solid black; height: 15px; width: 100%;"></div> <input type="checkbox"/> <div style="border-bottom: 1px solid black; height: 15px; width: 100%;"></div> <input type="checkbox"/> <div style="border-bottom: 1px solid black; height: 15px; width: 100%;"></div> <input type="checkbox"/> <div style="border-bottom: 1px solid black; height: 15px; width: 100%;"></div> </div> </div>																							
<b>4. Prepared by:</b> LT Cormier		<b>Date/Time</b> 02DEC2012 1315																					

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<b>3. Objective(s)</b> <ol style="list-style-type: none"> <li>1. Ensure the safety and health of response personnel and the public.</li> <li>2. Continue assessment of all environmentally sensitive areas and ensure protective measures are consistent with area contingency plans, including protection of affected wildlife.</li> <li>3. Determine HAZMAT fate and effect (trajectory) plume.</li> <li>4. Collect and disseminate accurate trajectory information.</li> <li>5. Manage coordinated interagency response.</li> <li>6. Implement measures to effectively contain, cleanup, and dispose of potential product discharge.</li> <li>7. Keep the public, stakeholders, agencies, and media informed of response activities through proactive outreach in the affected areas.</li> <li>8. Utilizing assessment data, remove oil and hazardous substances from containers within the navigable waters and adjoining shoreline.</li> <li>9. Implement scene integrity and evidence preservation procedures as per NTSB</li> <li>10. Restoration of the transportation infrastructure.</li> </ol>		
<b>4. Operational Period Command Emphasis</b> (Safety Message, Priorities, Key Decisions/Directions)  CRITICAL BRIEFING REQUIREMENTS <ol style="list-style-type: none"> <li>1) Notify UC of any injuries</li> <li>2) Field air monitoring above 1 ppm</li> <li>3) Media inquiries on site- Report to UC and directed away from the scene</li> </ol>		
<b>5. Prepared by: (Planning Section Chief)</b> LT Cormier <div style="float: right;"> <b>Date/Time</b>          02DEC2012       </div>		

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<b>7. Work Assignments</b> Maintain continuous fixed air monitoring 1/4 to 1/2 miles at all times. Roaming monitoring will be deployed based on wind conditions and fixed monitoring hits. All monitoring teams report any sustained hits/spikes above 1 ppm.																																																																													
<b>8. Special Instructions</b> 1 ppm to 10 ppm don appropriate PPE(full face APR) change cartridges at a minimum of one change per hour. ***EVACUATE***for any sustained hits above 10 ppm. Use Billingsport Road to return to Command Post at 212 County House Road.																																																																													
<b>9. Communications (radio and/or phone contact numbers needed for this assignment)</b> <table style="width:100%; border: none;"> <tr> <td style="width:30%;">Name/Function</td> <td style="width:20%;">Radio: Freq./System/Channel</td> <td style="width:20%;">Phone</td> <td style="width:20%;">Cell/Pager</td> <td style="width:10%;"></td> </tr> <tr><td> </td><td> </td><td> </td><td> </td><td> </td></tr> <tr><td> </td><td> </td><td> </td><td> </td><td> </td></tr> <tr><td> </td><td> </td><td> </td><td> </td><td> </td></tr> </table> <b>Emergency Communications</b> Medical: *** PII *** Other:						Name/Function	Radio: Freq./System/Channel	Phone	Cell/Pager																																																																				
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<b>10. Prepared by:</b> MSTCS Edwards		<b>Date/Time</b> 2DEC2012		<b>12. Reviewed by (OSC):</b> *** PII ***																																																																									

ASSIGNMENT LIST

ICS 204-CG (Rev 04/04)





ICS 204-CG (Rev 04/04)



<b>1. Incident Name</b> East Jefferson Bridge Derailment 2012		<b>2. Operational Period (Date/Time)</b> From: 0700 3DEC2012      To: 0700 05DEC2012		<b>Assignment List</b> ICS 204-CG																																																																																											
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<b>7. Work Assignments</b> Utilize Neptune system to conduct vapor suppression at derailment site.																																																																																															
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<b>10. Prepared by:</b> MST2 MALASA		<b>11. Reviewed by (PSC):</b> **PII** 12-7-12 1645		<b>12. Reviewed by (QSC):</b> **PII** 12/7/12																																																																																											

ASSIGNMENT LIST

ICS 204-CG (Rev 04/04)

ICS 204-CG (Rev 04/04)

1. Incident Name East Jefferson Bridge Derailment 2012		2. Operational Period (Date/Time) From: 0700 3DEC2012 To: 05DEC2012		Assignment List ICS 204-CG	
3. Branch Recovery Branch		4. Division/Group/Staging Debris Removal Group			
5. Operations Personnel                      Name                      Affiliation                      Contact # (s)					
		Operations Section Chief: C. Machenburg		Conrail                      315-*** PII **	
		Branch Director: Neil Ferrone		Conrail                      609-*** PII **	
		Division/Group Supervisor/STAM: Tom Odonell		WEEKS marine                      908-*** PII **	
6. Resources Assigned                      "X" indicates 204a attachment with additional instructions					
Strike Team/Task Force/Resource Identifier		Leader	Contact Info. #	# Of Persons	Reporting Info/Notes/Remarks
150 ton crane barge					<input type="checkbox"/>
100 ton crane barge					<input type="checkbox"/>
Debris barge					<input type="checkbox"/>
					<input type="checkbox"/>
					<input type="checkbox"/>
					<input type="checkbox"/>
					<input type="checkbox"/>
					<input type="checkbox"/>
					<input type="checkbox"/>
					<input type="checkbox"/>
					<input type="checkbox"/>
					<input type="checkbox"/>
7. Work Assignments					
Debris Removal Group utilizes heavy lift assets to move pilings and debris from bridge/ derailment site to barge for disposal					
8. Special Instructions					
See Debris Removal Operational Plan					
9. Communications (radio and/or phone contact numbers needed for this assignment)					
Name/Function		Radio: Freq./System/Channel		Phone                      Cell/Pager	
Situation unit				856-*** PII **	
Group supervisor					
Conrail POC				856-*** PII **	
Emergency Communications					
Medical 856-*** PII **		Evacuation 911		Other	
10. Prepared by:		Date/Time	11. Reviewed by (PSC):		Date/Time
MSTC Egal		2DEC2012			
			12. Reviewed by (OSC):		Date/Time

ICS 204-CG (Rev 04/04)



ICS 204-CG (Rev 04/04)

<b>1. Incident Name</b> East Jefferson Street Bridge Derailment 2012		<b>2. Operational Period (Date/Time)</b> From: 03DEC 0700      To: 05DEC 0700		<b>Assignment List</b> ICS 204-CG																																																																																					
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<b>10. Prepared by:</b> MST3 Pace 1030		<b>11. Reviewed by (PSC):</b> Date/Time 02DEC12		<b>12. Reviewed by (OSC):</b> Date/Time																																																																																					





1. Incident Name: East Jefferson Street Bridge Derailment 2012		2. Operational Period (Date / Time) From: 03DEC2012/0700 To: 05DEC2012/0700		COMMUNICATIONS LIST ICS 205A-CG	
3. Basic Local Communications Information					
Assignment	Name	Method(s) of contact (radio frequency, phone, pager, cell #(s), etc.)			
Incident Commander USCG	CAPT Moore Deputy CAPT Wiemers	(update on Monday) 215** PII**			
Incident Commander NJ OEM	Greg Godish	609** PII**			
Incident Commander Conrail	Janet Scagnelli	215** PII** (office)			
Incident Commander NJ DEP	Bob Vanfossen	609** PII**			
Incident Commander Paulsboro Fire	Chief Giampola	856** PII**			
Public Information Officer	CWO Midgett	252** PII**			
Safety Officer	Kurt Merkle Assist. MSTCM Bartholomew Assist. Ed Primeau	215** PII** 856** PII** 609** PII**			
Liaison Officer	Chuck O'Leary LCDR Reinhard	856** PII** 609** PII**			
Operations Section Chief Conrail	Mr. Machenburg Mike Bethge	315** PII** 716** PII**			
Operations Section Chief USCG	CDR Lutrell	215** PII**			
Planning Section Chief	CDR Leonard Deputy Norman Smith	281** PII** 501** PII**			
Logistics Section Chief	CDR Kovac Jack DeAngelo Deputy CWO Kerekes	216** PII** 856** PII**			
Finance/Admin Section Chief	MSTC Norman	985** PII**			
Law Enforcement Branch Chief	LT Leese	609-8** PII**			
Situation Unit Leader	LT Walker LTJG O'Connor LTJG Ahrens	856** PII**			
Resource Unit Leader	LTJG Smith LTJG O'Brien LTJG Orahoud	856** PII** 912** PII**			
WEEKS Marine	Tom O'Donnel	908** PII**			
CONRAIL on site sup	Eric Levin Mike Kraft Steve Hart	856** PII** 215** PII** 856** PII**			
Red Cross	Jim Shew	609** PII**			
CSX Claims	Rob Fender	757** PII**			
Environmental Unit Leader	Patrick DiGangi	609** PII**			
4. Prepared by: (Communications Unit) LT Cormier					
Date / Time					
COMMUNICATIONS LIST				ICS 205a-CG (Rev. 07/04)	

<b>Medical Plan</b>	Incident Name	Date Prepared	Time Prepared	Operational Period	
	<i>E. Jefferson St. Bridge Derailment 2012</i>	<i>12/2/12</i>	<i>0700</i>	<i>12/3/12</i>	<i>12/5/12</i>

5. Incident Medical Aid Stations				
Medical Aid Stations	Location	Paramedics		
		Yes	No	

6. Transportation				
A. Ambulance Services				
Name	Address	Phone	Paramedics	
			Yes	No
<i>PA, DE, and NJ</i>	<i>All areas utilize 911 for emergencies.</i>	<i>Emergency 911</i>	<i>X</i>	
<i>Washington Twshp Ambulance</i>	<i>4 North Willow Street, Gloucester City NJ 08030</i>	<i>(856) ** PII **</i>	<i>X</i>	
<i>Bellmawr Ambulance</i>	<i>50 W Browning Rd, Bellmawr NJ 08031</i>	<i>(856) ** PII **</i>	<i>X</i>	
B. Incident Ambulances				
Name	Location	Paramedics		
		Yes	No	
<i>ALS Unit</i>	<i>Located on scene, utilize via 911</i>	<i>(609) ** PII **</i>	<i>X</i>	
<i>BLS Unit</i>	<i>Located on scene, Gloucester County EMS</i>			

7. Hospitals								
Name	Address	Travel Time		Phone	Helipad		Burn Center	
		Air	Grnd		Yes	No	Yes	No
<i>Underwood Memorial Hospital</i>	<i>509 North Broad Street Woodbury NJ</i>		<i>13 Min</i>	<i>(856) ** PII **</i>		<i>X</i>		<i>X</i>
<i>St. Agnes Burn Treatment Ctr.</i>	<i>1900 S. Broad St. Philadelphia, PA</i>		<i>26 Min</i>	<i>(215) ** PII **</i>		<i>X</i>	<i>X</i>	
<i>Crozer-Chester Memorial Hospital (Level II Trauma)</i>	<i>One Medical Center Blvd, Upland PA</i>		<i>21 Min</i>	<i>(610) ** PII **</i>	<i>X</i>		<i>X</i>	
<i>Memorial Hospital of Salem County</i>	<i>310 Woodstown Rd, Salem NJ</i>		<i>24 Min</i>	<i>(856) ** PII **</i>	<i>X</i>			<i>X</i>
<i>Cooper Hospital (Level I Trauma)</i>	<i>1 Cooper Plaza, Camden NJ</i>		<i>25 Min</i>	<i>(856) ** PII **</i>	<i>X</i>			<i>X</i>
<i>Christiana Hospital (Level I Trauma)</i>	<i>4755 Ogletown-Stanton Rd, Newark DE</i>		<i>45 Min</i>	<i>(302) ** PII **</i>	<i>X</i>		<i>X</i>	

8. Medical Emergency Procedures	
<p>Document all incident related injuries/illnesses. Communicate any and all loss of degradation of medical services/resources to Logistics Section, Notify the Logistics section of all incident related injuries/illnesses that required medical attention.</p> <p>*For Dive accidents: contact 911. Member will be transferred via Fire Rescue or EMS to University of Pennsylvania Hospital.</p> <p>Only hospital with a Hyperbaric chamber in the local area.</p>	

<b>ICS-206</b> NFES 1331	Prepared by (Medical Unit Leader)	Reviewed by (Safety Officer)
	<i>** PII **</i>	<i>** PII **</i>

<b>1. Incident Name</b> East Jefferson St Bridge Derailment 2012	<b>2. Operational Period (Date/Time)</b> From: 03DEC12 0700      To: 05DEC12 0700	<b>INCIDENT ORGANIZATION</b> <b>CHART ICS 207-CG</b>
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<div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;"> <b>Incident Commander(s)/Unified Command</b> </div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">         CAPT Kathleen Moore, USCG          Deputy CAPT Todd Wiemers       </div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">         Janet Scagnelli, Conrail       </div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;">         Bob Vanfossen, NJ DEP       </div> <div style="border: 1px solid black; padding: 5px;">         Alfonso Giampola       </div>	<div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;"> <b>PUBLIC INFORMATION OFFICER</b>          CWO Midgett       </div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;"> <b>SAFETY OFFICER</b>          MSTCM Bartholomew       </div> <div style="border: 1px solid black; padding: 5px;"> <b>LIAISON OFFICER</b>          LCDR Reinhard          Chuck O'Leary       </div>
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**OPERATIONS SECTION CHIEF**  
 Mr. Mackenburg  
 CDR Luttrell

STAGING AREA MANAGER

**LAW ENFORCEMENT BRANCH**  
 Chief Chris Wachter/ CAPT Marino

Site Access Group  
 Paulboro PD

Evacuation Group  
 Paulboro PD

ICP Security  
 Gloucester Sheriff's Dept

**ENVIRONMENTAL MONITORING BRANCH**  
 Anthony Carl  
 MSTCS Edwards

Conrail Group  
 Corey Davis (CTEH)

EPA monitoring group  
 Chris D'Onofrio

Water Sampling Group  
 AMEC/Enviroscience  
 Bill Perry

**RESPONSE/RECOVERY BRANCH**  
 RP-Neil Ferrone

HAZMAT Response Group  
 AL Richter

Railcar Recovery Group  
 Mike Austin

Fire Group  
 Bill Roll

Debris Removal Group  
 Wexia Marine

Safety Zone  
 USCG 25677/CAPSTAN

**PLANNING SECTION CHIEF**  
 CDR Leonard  
 Norman Smith

Situation Unit Leader  
 LT R. Walker/LTJG C.  
 O'Connor/LTJG Fasanacht

Resource Unit Leader  
 LTJG Garner/LT Smith/LTJG  
 Thornell

Documentation Unit Leader  
 LTJG Orahood

Demobilization Unit Leader  
 MST3 Pace

Environmental Unit  
 Patrick Digangi

**TECHNICAL SPECIALISTS**  
 LT Cormier  
 MST2 Paulina Halasa

**LOGISTICS SECTION CHIEF**  
 CDR A Kovac  
 Deputy G Krekes

Support Branch Director  
 ENS T. Cheek

**FINANCE/ADMIN SECTION CHIEF**  
 MSTC Norman  
 SKC B Bruish

## Emergency Information

**Emergency Phone Numbers:**

Emergency (fire, police, ambulance)

911

Emergency Other: \_\_\_\_\_

**Client Emergency Numbers:**

CSX Public Safety Coordination Center

1-800-\*\* PII \*\*

Other: \_\_\_\_\_

**ARCADIS Emergency Numbers:**

Denis Balcer IRR Attack Team Lead

1-614-\*\* PII \*\*

Megan Kellner Mid-Atlantic IRR Lead

1-410-\*\* PII \*\*

Sam Moyers H&amp;S IRR Primary

1-865-\*\* PII \*\*

Lauren Edwards H&amp;S IRR Alternate

1-317-\*\* PII \*\*

WorkCare

1-800-\*\* PII \*\*

Project H&amp;S (specify) Andrew McDonald

410-\*\* PII \*\*

Project H&amp;S (specify) Kurt Merkle

215-\*\* PII \*\*

Corporate Health and Safety

1-720-\*\* PII \*\*

**Hospital Name and Address:**Underwood Memorial Hospital  
509 North Broad Street  
Woodbury, NJ 08096

Hospital Phone Number:

856-\*\* PII \*\*

*Complete below, as applicable, or clear cell contents:*

Other Important Numbers:

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Location of Assembly Area(s):

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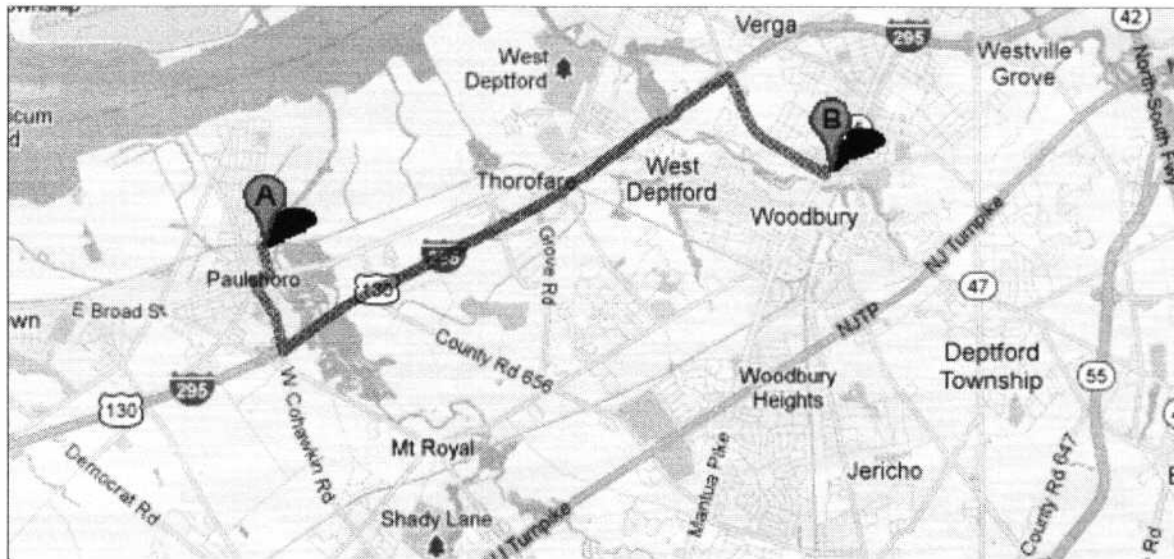
Nearest Storm Shelter:

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Other:

## Hospital



N Commerce St

1. Head **south** on **N Commerce St** toward **E Jefferson St**  
About 1 min  
go 0.2 mi  
total 0.2 mi
2. Turn right onto **E Broad St**  
About 49 secs  
go 0.2 mi  
total 0.4 mi
3. Turn left onto **S Delaware St**  
About 2 mins  
go 0.7 mi  
total 1.1 mi
4. Turn left to merge onto **I-295 N**  
About 3 mins  
go 3.0 mi  
total 4.0 mi
5. Take exit **21-22** for **County Road 640** toward **County Road 631/National Park/Woodbury**  
go 0.3 mi  
total 4.3 mi
6. Take exit **22** on the left toward **Red Bank/Woodbury**  
About 1 min  
go 0.7 mi  
total 5.0 mi
7. Merge onto **Crown Point Rd**  
About 51 secs  
go 0.5 mi  
total 5.5 mi
8. Turn right onto **County Rd 644/W Red Bank Ave**  
About 3 mins  
go 1.2 mi  
total 6.7 mi
9. Turn left onto **N Broad St/County Rd 551 N**  
Destination will be on the left  
About 1 min  
go 144 ft  
total 6.7 mi



**Underwood-Memorial Hospital**

509 North Broad Street, Woodbury, NJ 08096